



January 26, 2023, 7:45 AM - 3:30 PM Online

9th Annual Project Controls Summit

PROGRAM

SUMMIT focus is helping owners and key design, engineering and construction professionals gain a better understanding of important issues and principles that influence their ability to effectively and successfully meet their project, financial, and organizational goals.

- **If you are having trouble entering the event, text Valerie (916) 599-8020.**
- **This Program is your guide for the day. PRINT IT and follow it closely.**
- **Also PRINT the Feedback Form** - use it to note your responses during and after the Summit.
- The schedule includes morning and afternoon breaks, and an approximately 50-minute lunchtime.
- **This Virtual Summit Agenda includes:** transition time between presentations to allow for Speaker set up, reading speaker bios, announcements, Introductions, and any technical instructions.
- To save time, we ask that you please read the Speaker Bio(s) in advance or during the transition times.
- Please leave your **microphone muted** unless asked to activate it. Thank you!
- Speakers will indicate how they plan to handle questions or feedback.
- During the Summit, if you have an internet glitch and get bumped off, re-enter the meeting as quickly as possible.

Enjoy the SUMMIT!

VIRTUAL SUMMIT AGENDA

- 7:45 AM** Enter Zoom before. We will let you in from the waiting room at 7:44 AM (PT)
>> If you are having trouble entering, text Valerie (916) 599-8020.
- 7:46 AM** Slide Show
- 7:50 AM** Welcome, IT Directions, Thanks, Day Plan, Introductions

7:58 AM Transition and Introduction

8:00 AM **Tales from the Claims Crypt: Lessons Learned**



James G. Zack, Jr., CCM, CFCC, ECCCS, ECCDA, PMP, FAACE, FGPC, FRICS, FSCCI
Principal
James Zack Consulting, LLC

For 51 years, Jim has helped public and private owners and contractors in the U.S. and 39 countries with 5000+ claims, focused on helping them complete projects in the field, not in arbitration or court. He has held senior positions with Ankura Construction Forum™, Navigant Construction Forum™, Fluor Corporation, PinnacleOne, and CH2M HILL, Inc. He is a Fellow of AACE, RICS, GPC, and SCCSI, and a recognized, published expert in mitigation, analysis, and resolution or defense of construction claims and disputes.

8:55 AM Transition and Introduction

8:58AM **Schedule: Owner's Road to Success -
The Path is Never Straight Forward**



Gregg V. Smith, EIT
Program Manager
Currie & Brown

With over 26 years in the Construction Industry, Gregg has spent 14 years in Heavy Civil (Field Engineer, Project Engineer, Superintendent, Project Manager), six years in Energy Project Management and six years as a Consultant serving various owners in Manufacturing, Microchip, Social Media, and Energy. He has also served as Change Management Manager, Scheduler, Procurement Manager, and is currently Program Manager for new Transmission Line Development serving the Western United States.

9:38 AM Transition and Introduction

9:41 AM **Turning Red Flags to Green: An Owner's Approach for
Schedule Oversight and Claims Avoidance**



Chris Smith, PhD, PE
Subject Matter Expert – Construction
Exponent

Chris Smith is a Subject Matter Expert in Construction Management, Engineering and Project Management. His 30-year career includes service as the Chief of Design and Construction at a US Government Agency, Professor of Construction Engineering and Management at Mississippi State University, Executive at the largest privately held Construction Management Firm in the United States, and Master Scheduler for an ENR Top-3 Constructor. Chris is a fellow with Project Management College of Scheduling.

10:21 AM **BREAK** (15 Minutes)

Please return to the program on time.

10:36 AM Transition and Introduction

10:41 AM

PANEL: Cents and Sensibility: The Dollars and Cents of Claims Avoidance



John A. Gibson, Esquire
Vice President/Advisory Services
Hill International, Inc.

John has 34+ years of experience in construction claims, risk management analysis, and arbitration support in the U.S., U.K., Malaysia, Singapore, United Arab Emirates, and Saudi Arabia, gaining extensive experience with international contract forms and U.S. regulations. He has been involved in all phases of arbitration including plea drafts, taking witness statements, document production, witness examinations, drafting settlement agreements, and preparing applications for interim measures and enforcement actions under the New York Convention and relevant national laws.



Jennifer A. Guy, Esquire
Senior Counsel & Senior Director
Hilton Worldwide

Jennifer is responsible for management and oversight of Hilton's litigation in the Caribbean and Latin America, plus U.S. franchise litigation. She also manages patent/trademark, bankruptcy, and third-party litigation. Prior to joining Hilton in 2019, she was counsel at McGuireWoods LLP in the complex commercial litigation group, focusing on complex contract disputes, construction, and eminent domain. Jennifer received her J.D. in 2003 from George Mason University and served as a law clerk for The Honorable Jackson L. Kiser in the Western District of Virginia.



Mary Kay Monville, Esquire
Assistant General Counsel
Swinerton Builders

Mary Kay has 30+ years experience practicing construction law. Prior to joining Swinerton in 2022, Mary Kay was a founding partner of Beltzer Bangert Gunnell LLP, a boutique construction law firm in Denver, Colorado. Prior to forming BBG, Ms. Monville had in-house positions with general contractors and engineering firms, and was a partner at Wickwire Gavin, P.C., where she had a national litigation practice.



Mary A. Salamone, Esquire
Partner
Procopio

Ms. Salamone brings 35+ years of knowledge and experience in both public and private construction projects. She advises clients on project management, scheduling, and delay issues, differing site conditions, risk management, and dispute resolution. Mary represents a wide array of contractors and governmental agencies. Ms. Salamone has served as a Panel Member for the American Arbitration Association, has been ranked by Chambers USA for over a decade, named *Best Lawyers' 2019*, and 2022 "Lawyer of the Year" - Construction Litigation - Orange County.

11:41 AM Pre-lunch Instructions

11:43 AM **LUNCH BREAK** (approx. 50 Minutes)

Please return by 12:33 PM

12:33 PM Post-Lunch Instructions, Agenda Review & Intro

12:37 PM **Are You Really Ready to Get Ready?
Assessing Your Organization's Resources**



Larry Hammond Sr.

Principal
V1H Consulting

Larry focuses on helping organizations that are stuck in “the way it has always been done” thinking without ever achieving true satisfaction. As a Performance Improvement Consultant, he has a strong background in organizational development, strategic planning, leadership development, and change management.

Larry offers the unique combination of hands-on administration that maximizes organizational effectiveness and ensures efficiency, along with people-oriented guidance that yields productivity. He has worked in contracting and procurement with multiple organizations to help streamline processes, develop new systems, and improve operational efficiencies.

1:12 PM Transition and Introduction

1:15 PM **The Right Start - A Conscious Approach to RFPs**



Kenneth M. Jones

Procurement Consultant

With 30+ years of experience procuring commodities, services, and construction for public and non-profit organizations, Ken is past purchasing assistant for the New York State Office of Taxation and Finance. He worked part-time as purchasing officer for SUNY Center for International Development's program in Kenya, Africa, and currently trains their procurement staff in Nairobi. He has trained various university staff on procurement rules and regulations and established online ordering processes with vendors. Ken currently conducts regular seminars, webinars, and workshops on various procurement topics.

1:55 PM **BREAK** (10 Minutes)

Please return to the program on time.

2:05 PM Transition and Introduction

2:08 PM **Whole Life Carbon Estimating**



Hayley Carroll

Senior Estimator / Whole-Life Carbon Estimating Lead – Americas
Currie & Brown

Hayley is the technical lead for Currie & Brown's whole-life carbon estimating (WLCE) service. WLCE analyzes the carbon impact of build programs while also considering cost and schedule impacts so owners can make informed decisions across their portfolios. Hayley's background is in cost estimating, specializing in complex piping systems for the high-tech sector with experience on projects ranging from \$1 million to \$6 billion. Her experience and passion for estimating and sustainability make her an ideal fit for developing the new WLCE service.

2:43 PM Transition and Introduction

2:46 PM **The Construction Cost Crystal Ball – More Pain Or Is Relief In Sight?**



Mark Fergus FRICS
Executive Vice President
Cumming Management Group, Inc.

Mark is responsible for project management, cost, energy, and sustainability services throughout the Western U.S. As a Chartered Quantity Surveyor, he has provided contract administration, project controls, project management, and advisory services since 1991, working for contractors, developers, and consultants in the U.S., Middle East, Southeast Asia, and Japan on large scale mixed use, infrastructure, and technology projects. He currently serves on the Construction Sector Advisory Forum and Global Standards Committee for the Royal Institution of Chartered Surveyors, and is Scottish Business Network Los Angeles Ambassador.

3:16 PM **Wrap up, Thanks, Announcements, and Looking Forward**

ANNOUNCEMENTS

- **Thank you to our Presenters**
- **Complete Summit **Feedback Forms**** (include additional questions for speakers)
- please send to Valerie by Friday: vann@wccc.org
- **Make the most of **Membership**** - renew, come back, join, share & invite
Sponsor live and online programs, joint events, etc.
Host or Present Round Tables, Webinars or other programs.
Request program topics and speakers.
Serve on Committees to plan programs.
- **Use the Council's **Website**** - it is a resource- *Explore it!* <https://westerncouncil.org>
- **Online **Academies**** are adding content regularly — join & learn.
Buy tickets for your teams to use on content.
- **Lorman Education Services** offers many professional development courses **with a 10% discount for WCCC**. Access via Learning on Council website to get discount.
For teams or checks, ask Valerie to assist you to get the discount.
- **Mark Your Calendar & Plan - Check the website regularly & get WCCC e-notices.**
We are planning a variety of **webinars throughout 2023 - Take & Teach.**

	<p>March 19, 2023 7:45 AM - 3:30 PM (PT) online Now accepting Sponsors & Topic/Speaker suggestions</p>
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Plan to attend the
10th Annual Project Controls SUMMIT
in late January 2024

3:30 PM **Adjourn**